



STATE OF MICHIGAN
DEPARTMENT OF TREASURY

GRETCHEN WHITMER
GOVERNOR

RACHAEL EUBANKS
STATE TREASURER

DATE: March 1, 2020
TO: House and Senate K-12 Appropriations Subcommittees
FROM: Rachael Eubanks, State Treasurer
SUBJECT: Quarterly Report - Deficit School Districts Pursuant to MCL §380.1220(2)

Attached please find one copy of the Quarterly Report of Deficit School Districts.

The report is required by Public Act 111 of 2015, the Revised School Code Section 1220(2) provides as follows:

- (1) The State Treasurer shall submit quarterly interim reports to the legislature concerning school districts, ISDs, and PSAs that are subject to periodic financial status reports or are under an enhanced deficit elimination plan (EDEP).
- (2) The State Treasurer shall publicly present those quarterly interim reports to the appropriations subcommittees of the Legislature responsible for K-12 state school aid appropriations. This is the Department's first quarterly report for FY2019-2020 to the Legislature.

Additional questions about this report or other related questions for our Division should be directed to Jessica Thomas, Administrator of the School Review and Fiscal Accountability Division at ThomasJ45@michigan.gov or (517) 335-1215.

Attachments

Cc: Rachel Richards, Director of Legislative Affairs
Joyce A. Parker, Deputy State Treasurer, State and Local Finance
Jessica M. Thomas, Administrator, School Review and Fiscal Accountability
Heather Frick, Bureau Director, Bureau of Local Government and School Services

I. OVERVIEW

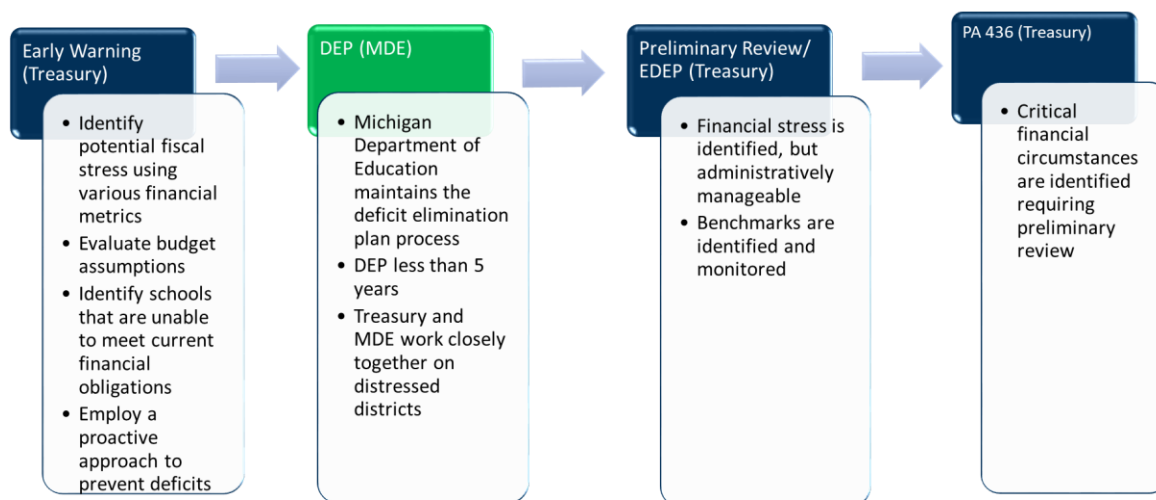
On July 7, 2015, the Governor signed into law public Acts 109-114, giving the Department of Treasury (the Department) additional financial authority and responsibilities over K-12 school districts, intermediate school districts (ISDs), and public school academies (PSAs) facing fiscal distress. The School Review and Fiscal Accountability (SRFA) Division within the Michigan Department of Treasury works closely with the Michigan Department of Education (MDE) throughout this process.

Pursuant to MCL §380.1219(3), the State Treasurer is required to determine whether potential fiscal stress exists within a school district, intermediate school district (ISD) or public school academy (PSA). Conditions of fiscal stress may include but are not limited to: 1) An operating deficit within a school district, ISD, or PSA during the current school fiscal year or the following two school fiscal years 2) A districts inability to meet its financial obligations while also satisfying the districts, ISDs, or PSAs obligations to provide public education services in a manner that complies with state law.

II. DEPARTMENT OF TREASURY PROCESS

In collaboration with MDE, the Department has developed a process to identify fiscal stress by closely monitoring data collected from the districts audited financial statements, adopted budget, State Aid Status Reports, Financial Information Database (FID), and Michigan Student Data System (MSDS).

The process is defined in the following categories; Early Warning, Deficit Elimination Plan, Preliminary Review/Enhanced Deficit Elimination Plan, and Public Act 436 of 2012. This report will highlight the process for Early Warning and Preliminary Review/Enhanced Deficit Elimination Plan for the Department of Treasury.



III. EARLY WARNING

Pursuant to MCL §380.1219(5), if the State Treasurer declares potential fiscal stress exists within a school district, ISD or PSA, then the governing body has 60 days to enter into a contract with an ISD or authorizer to perform an administrative review as an alternative to Treasury oversight. An administrative review requires the contracted ISD or authorizer to provide a review and comparison of the district and applicable peers for financial practices, staffing, building capacity, transportation and other categories outlined in statute. Within 90 days after entering into the contract, the ISD shall complete the administrative review. School districts, ISDs, or PSAs that do not enter into a contract may be subject to periodic reporting to the Department.

Two methods are used to determine the existence of potential fiscal stress using the data collected as stated above: a projection model and a manual review of district budgets. Key factors under consideration for the projection model method are student enrollment, general fund revenues, general fund expenditures, and general fund balance. The budget review method primarily focuses on significant changes in the overall fund balance.

Once a district shows potential signs of fiscal distress, the Department engages in continued correspondence with identified districts, ISDs, and PSAs before making a final determination of whether potential fiscal stress exists. This may include face to face meetings with the District, a request for a “Corrective Action Plan,” further evaluation of the budget assumptions, and/or reaching out to district leadership for additional information when necessary.

TABLE 1: CURRENT EARLY WARNING DISTRICTS

	School District/PSA	Administrative Review (Management Co.)	Year Identified
1	Flat River Academy	Saginaw Valley State University (Midwest Schools Services, Inc.)	2016 Projection Model
2	Multicultural Academy	Bay Mills Community College (Universal Management Company, LLC)	2016 Projection Model
3	Detroit Community Schools (PSA)	Bay Mills Community College (Self-Managed)	2018 Projection Model
4	Eau Claire Public Schools	Berrien ISD	2019 Projection Model
5	Forest Park School District	Dickinson-Iron ISD	2019 Budget Review
6	Beaverton Rural Schools	Clare-Gladwin RESA	2019 Budget Review
7	Clintondale Community Schools	Macomb ISD	2019 Budget Review
8	Bradford Academy	Bay Mills Community College (Choice Schools Associates)	2019 Budget Review
9	Madison District Public Schools	Oakland Schools	2019 Budget Review
10	Center Line Public Schools	Macomb ISD	2020 Budget Review

TABLE 2: EARLY WARNING DISTRICT STATISTICS

District Status	FY 2016	FY 2017	FY 2018	FY 2019	Total
Total Number Declared	19	8	7	16	49
Total Remaining	2	0	1	6	8
Released from Oversight	15	5	3	6	29
Deficit Identified*	2	2	1	3	8
District Closed	0	1	2	1	4

¹Fiscal Year 2020 Early Warning Districts are currently pending. As stated in the paragraph below, the Department has declared on districts based on the budget review and built the projection model. The Department will continue to review and evaluate budgets until June 30, 2020.

*Deficit Identified includes districts who have transitioned from the Department of Treasury's Early Warning Process to Michigan Department of Education's Deficit Elimination Plan (DEP) Process.

A. 2020 Potential Fiscal Stress

The Department requested Corrective Action Plans from forty (40) districts based on FY 2018-2019 FID data. The Department is currently in the process of reviewing the Corrective Action Plans and will follow up with individual districts before making a determination as to whether potential fiscal stress exists. Based upon the budget review process, the Department has declared potential fiscal stress on one (1) district.

IV. ENHANCED DEFICIT ELIMINATION PLAN (EDEP)

Pursuant to MCL §380.1220(5), a school district, ISD, or PSA that has not eliminated its deficit within 5 years after the initial DEP is required to submit an enhanced DEP (EDEP) to the Department of Treasury. A school district, ISD, or PSA may also be required to submit an EDEP if they are determined to be subject to "rapidly deteriorating" financial circumstances. Like the early warning phase, Treasury obtains additional information from the district to make a formal determination of fiscal distress. In addition to providing an EDEP, these districts must provide additional cash flow and budget-to-actual reporting monthly in a form and manner approved by the Department.

As of February 2020, eighteen (18) districts have been subject to EDEP reporting. Of these eighteen (18) districts, nine (9) have eliminated their deficit and are no longer subject to Department oversight. The nine (9) remaining EDEP districts are presented above.

TABLE 4: CURRENT EDEP DISTRICTS³

	School District/PSA	ISD or Authorizer (Management Co.)	2020 Feb. State Aid Enrollment	FY 2019 Audited GF Balance	FY 2020 Projected GF Balance⁵
1	Vanderbilt Area Schools ¹	Cheboygan-Otsego-Presque Isle ESD	78.63	(\$90,632)	(\$82,982)
2	South Lake Schools	Macomb ISD	1,629.60	(\$1,660,912)	(\$1,503,734)
3	Beecher Community Schools	Genesee Intermediate School District	705.95	(\$106,085)	(\$42,497)
4	Detroit Public Safety Academy	Eastern Michigan University (The Leona Group)	234.99	(\$481,461)	(\$480,384)
5	Bay City Academy	Lake Superior State University (Mitten Educational Management,	388.27	(\$986,750)	(\$767,670)
6	Pinckney Community Schools ¹	Livingston ESA	2,437.86	(\$711,696)	(\$2,147,746) ²
7	Hazel Park City School District	Oakland Schools	3,070.29	(\$606,375)	\$489,904
8	Benton Harbor Area Schools ⁴	Berrien RESA	1,753.21	(\$3,744,778)	(\$4,399,945)
9	Pontiac City School District	Oakland Schools	3,936.34	(\$5,318,106)	(\$6,662,148)
10	Flint, School District of the City of	Genesee ISD	3,764.62	(\$3,349,028)	(\$3,864,087)

¹The Department is currently reviewing the District's recently submitted EDEP for approval.

²Principal drivers of Pinckney's increase in the deficit is consistently declining enrollment (averaging over 7% per year over the last five years), coupled with a step increase given to teachers for fiscal year 2019.

³Highland Park City Schools is eliminating its deficit through the capture of school operating taxes. Highland Park City Schools was converted to a Public School Academy (PSA) in FY 2012-13.

⁴ The FY2020 projected general fund balance is from each districts board approved budget found on their transparency page.

V. PUBLIC ACT 436 OF 2012

Public Act 436 of 2012 provides criteria in determining the financial condition, specifically, the existence of a financial emergency, within a local unit of government or school district. The statute assists in providing remedial measures to address the financial emergency. Section 141.1563 of the statute states that the Governor may appoint a Receivership Transition Advisory Board (RTAB) to monitor the affairs until the receivership is termination. As of this report date, one (1) district is subject an RTAB as detailed in Public Act 436 of 2012.

TABLE 6: CURRENT PUBLIC ACT 436 DISTRICTS

	School District/PSA	ISD or Authorizer (Management Co.)	FY 2019 General Fund Balance	FY 2020 Projected General Fund Balance
1	Muskegon Heights Public Schools	Muskegon Area ISD	\$280,114	\$377,235

State oversight began in August 2012 for Muskegon Heights Public Schools and its affairs will be monitored by the RTAB established October 2018 under Section 141.1563 of the statute. The District continues to meet its debt service obligations.

- Deficit eliminated as of June 30, 2018; budget for FY 2019-20 estimates an ending general fund balance of \$377,235. The budget was approved at the June 19, 2019 RTAB meeting.
- Outstanding long-term obligations include \$13.8M in four emergency loans, \$18.3M in bonded debt, and \$3.6M due to the School Bond Loan Revolving Fund.